# Scheduling (LNMB Master Course)

Lecturer Johann Hurink, University of Twente Tel.: 053 489 3447 e-mail: j.l.hurink@utwente.nl

Secretary Dini Heres-Ticheler Tel.: 053 489 3402

Time Monday 13.00-14.45 January 24 - March 21 and April 4 - April 18

Location De Uithof Utrecht, Princetonplein 5, Buys Ballot Laboratorium, Room 106 Scheduling

#### Information on the web:

 $\rm http://www.math.utwente.nl/\simhurinkjl/sched/$ 

- references
- $\bullet$  pdf- and ps-files of the slides of the lectures
- subjects of the course
- news
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#### Goals

main goals of the course 'Scheduling':

- 1. get knowledge on basic models in scheduling
- 2. get knowledge on basic solution techniques for scheduling models
- 3. learn about applications of scheduling models

#### Material

• Pinedo, Michael L:

Planning and Scheduling in Manufacturing and Services;Springer Series in Operations Research and Financial Engineering,2005, With CD-ROM., Hardcover, ISBN: 0-387-22198-0

- Brucker, Peter: Scheduling Algorithms 4th ed., 2004, Springer Verlag Berlin, Hardcover, ISBN: 3-540-20524-1
- Pinedo, Michael L: Scheduling: Theory, Algorithms, and Systems; 2nd ed., 2002, Prentice Hall, ISBN 0-13-028138-7
- handout

# Planning of the subjects (temp.)

Lecture	Date	Subject
Lecture 1	24.01.2005	Introduction
Lecture 2	31.01.2005	Single machine models
Lecture 3	07.02.2005	Single machine models
Lecture 4	14.02.2005	Parallel machine models
Lecture 5	21.02.2005	Shop scheduling models
Lecture 6	28.02.2005	Shop scheduling models
Lecture 7	07.03.2005	Shop scheduling models
Lecture 8	14.03.2005	Shop scheduling models
Lecture 9	21.03.2005	Interval scheduling
Lecture 10	04.04.2005	Models in Transportation
Lecture 11	11.04.2005	Models in Transportation
Lecture 12	18.04.2005	open

Lecture 1

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#### Structure

- Lectures
  - models
  - methods and algorithms
  - examples
  - applications
- Examination: take home problems
  - $-\operatorname{will}$  be given on the web-page
  - are updated frequently
  - two series; first to be delivered by 11.03.2005; second by 29.04.2005
    Johann Hurink, University of Twente,
    P.O. Box 217, 7500 AE Enschede

### What is Scheduling?

- decision making in manufacturing and service industries
- allocation of scare resources to tasks over time

## Two main areas of application

- manufacturing models
- service models

<u>Remark</u>: we only consider deterministic models

#### **Examples: Paper Bag Factory**

• factory producing paper bags for different goods

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- raw material: rolls of paper
- 3-stage production process
  - printing the logo
  - $-\operatorname{gluing}$  the sides of the bag
  - sewing one or both ends of the bag
- at each stage several machines for processing
- set of production orders specified by
  - quantity and type of bag
  - $-\operatorname{committed}$  delivery date

#### **Examples: Paper Bag Factory**

- processing times proportional to the quantities
- late delivery leeds to a penalty, magnitude depends on
  - $-\operatorname{importance}$  of the client
  - tardiness of the delivery
- switching on a machine from production of one bag-type to another, leads to setup time

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- objectives:
  - minimize total penalty costs
  - minimize total time spent on setups

## Examples: Routing and Scheduling of Airplanes

- airline has a fleet of different aircrafts
- given a set of flights characterized by
  - origin and destination
  - $-\operatorname{scheduled}$  departure and arrival time
  - customers demand (predicted by the marketing department)
- assigning a particular type of aircraft to a specific flight leg leads to an estimated profit (based on demand)

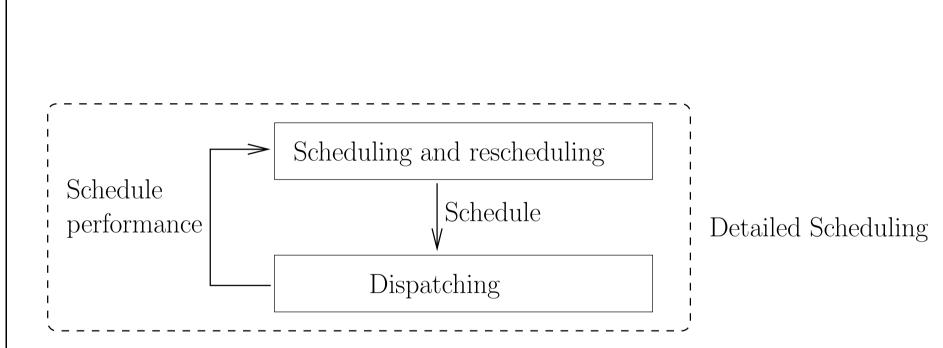
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# **Examples: Routing and Scheduling of Airplanes** - 2 -

- problem: combine different flight legs to round-trips and assign an aircraft to them
- constraints:
  - $-\operatorname{turn}$  around time at an airport
  - $-\operatorname{law}$  regulation on duration of a crew duty
  - · · ·
- goal: maximize profit

# Scheduling Function in an Enterprise

- the scheduling function interacts with many other functions
- interactions are system-dependent
- often take place in an enterprise-wide information system; enterprise resource planning (ERP) system
- often scheduling is done interactively with a decision support system linked to the ERP system

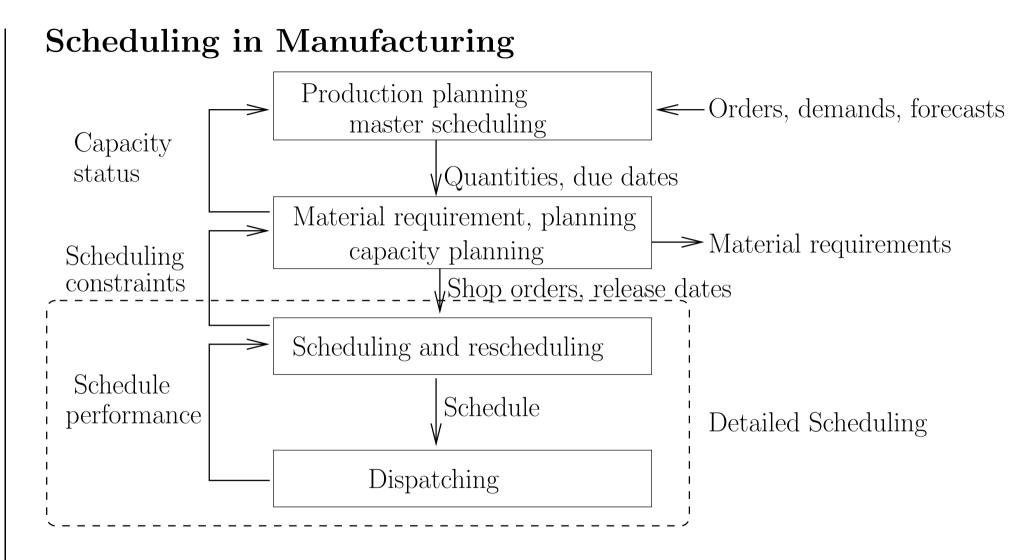


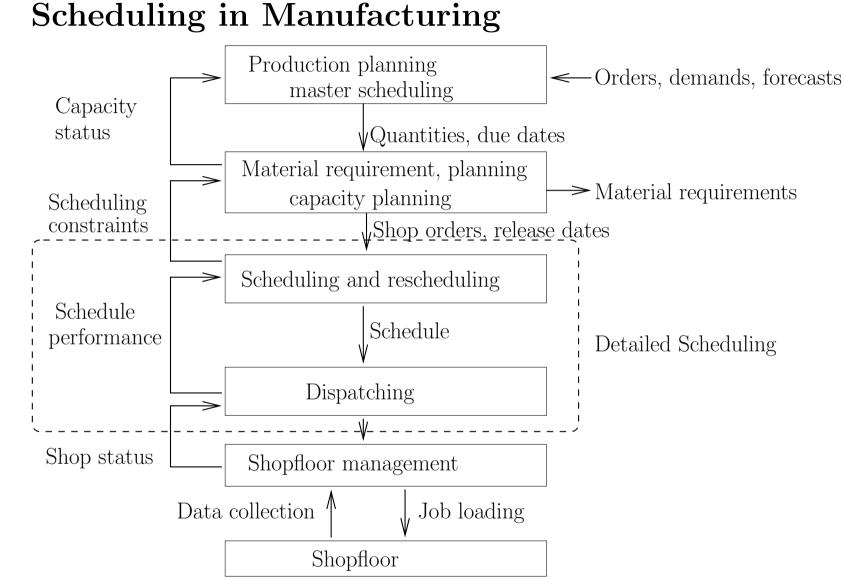
Scheduling in Manufacturing

# Lecture 1

Scheduling

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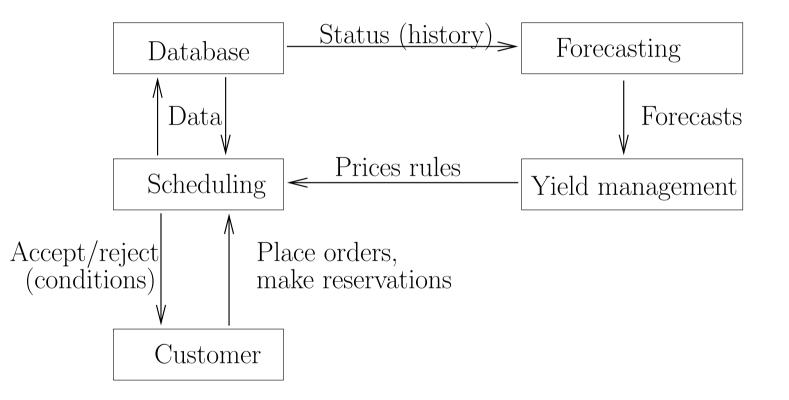
# Lecture 1

Scheduling

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#### Scheduling in Services

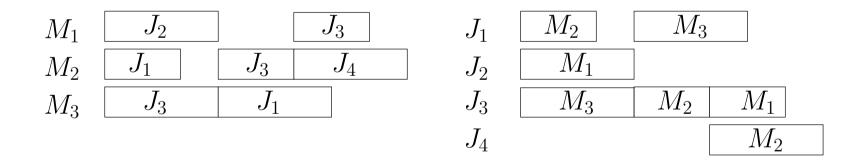
<u>Remark</u>: scheduling function in service organization is much more diverse than in manufacturing



Lecture 1

#### Scheduling models (manufacturing)

- scheduling concerns optimal allocation or assignment of resources, over time, to a set of tasks or activities
  - -m machines  $M_1, \ldots, M_m$
  - -n jobs  $J_1, \ldots, J_n$
- schedule may be represented by Gantt charts



# **Classification of Scheduling Problems**

# <u>General Notations</u>:

- m machines  $1, \ldots, m$
- $n \text{ jobs } 1, \ldots, n$
- (i, j) processing of job j on machine i (called an operation)
- data for jobs:
  - $-p_{ij}$ : processing time of operation (i, j)
  - $-\,\mathrm{if}$  a job need to be processed only on one machine or has only one operation:

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- $p_j$  processing time of job j
- $-r_j$ : release date of job j (earliest starting time)
- $-d_j$ : due date of job j (committed completion time)
- $-w_j$ : weight of job j (importance)

# **Classification of Scheduling Problems**

(Many) Scheduling problems can be described by a three field notation  $\alpha|\beta|\gamma,$  where

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- $\alpha$  describes the machine environment
- $\beta$  describes the job characteristics, and
- $\gamma$  describes the objective criterion to be minimized

<u>Remark</u>: A field may contain more than one entry but may also be empty.

- Single machine  $(\alpha = 1)$
- Identical parallel machines ( $\alpha = P$  or Pm)
  - -m identical machines;

if  $\alpha = P$ , the value *m* is part of the input and if  $\alpha = Pm$ , the value is considered as a constant (complexity theory)

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- each job consist of a single operation and this may be processed by any of the machines for  $p_j$  time units
- Uniform parallel machines ( $\alpha = Q$  or Qm)

-m parallel machines with different speeds  $s_1, \ldots, s_m$ 

$$-p_{ij} = p_j/s_i$$

- $-\operatorname{each}$  job has to be processed by one of the machines
- if equal speeds: same situation as for identical machines

- Unrelated parallel machines ( $\alpha = R$  or Rm)
  - -m different machines in parallel
  - $-p_{ij} = p_j/s_{ij}$ , where  $s_{ij}$  is speed of job j on machine i each job has to be processed by one of the machines
- Flow Shop  $(\alpha = F \text{ or } Fm)$ 
  - -m machines in series
  - $-\operatorname{each}$  job has to be processed on each machine
  - all jobs follow the same route: first machine 1, then machine 2, etc

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 if the jobs have to be processed in the same order on all machines, we have a **permutation** flow shop

- Flexible Flow Shop  $(\alpha = FF \text{ or } FFm)$ 
  - -a flow shop with m stages in series
  - at each stage a number of machines in parallel
- Job Shop ( $\alpha = J$  or Jm)
  - $-\operatorname{each}$  job has its individual predetermined route to follow
  - $-\operatorname{a}$  job does not have to be processed on each machine
  - if a job can visit machines more than once, this is called **recircu- lation** or **reentrance**

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• Flexible Job Shop  $(\alpha = FJ \text{ or } FJm)$ 

– machines replaced by work centers with parallel identical machines

- Open Shop  $(\alpha = O \text{ or } Om)$ 
  - $-\operatorname{each}$  job has to be processed on each machine once

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- $-\operatorname{processing}$  times may be 0
- no routing restrictions (this is a scheduling decision)

#### **Classification - Job characteristics**

- release dates  $(r_j \text{ is contained in } \beta \text{ field})$ 
  - if  $r_j$  is not in  $\beta$  field, jobs may start at any time
  - $-\operatorname{if} r_j$  is in  $\beta$  field, jobs may not start processing before their release date  $r_j$

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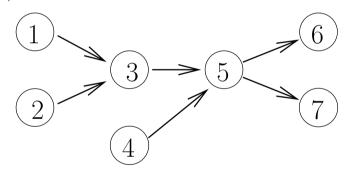
- preemption  $(pmtn \text{ or } prmp \text{ is contained in } \beta \text{ field})$ 
  - processing of a job on a machine may be interrupted and resumed at a later time even on a different machine
  - $-\,{\rm the}$  already processed amount is not lost
- unit processing times  $(p_j = 1 \text{ or } p_{ij} = 1 \text{ in } \beta \text{ field})$ 
  - each job (operation) has unit processing times
- $\bullet$  other 'obvious' specifications (i.e.  $d_j=d)$

#### **Classification - Job characteristics**

- precedence constraints (*prec* in  $\beta$  field)
  - between jobs precedence relations are given: a job may not start its processing before another job has been finished

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- may be represented by an acyclic graph (vertices = jobs, arcs = precedence relations)



 special forms of the precedences are possible: if the graph is a chain, intree or outtree, *prec* is replaced by *chain*, *intree* or *outtree*

# **Classification - Objective criterion** Notations:

- $C_{ij}$ : completion time of operation (i, j)
- $C_j$ : completion time of job j (= completion time of last operation)

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$$L_j = C_j - d_j$$
: lateness of job  $j$ 

•  $T_j = \max\{C_j - d_j, 0\}$ : tardiness of job j

• 
$$U_j = \begin{cases} 1 & \text{if } C_j > d_j \\ 0 & \text{otherwise} \end{cases}$$
: unit penalty

#### **Classification - Objective criterion**

- Makespan ( $\gamma = C_{max}$ )
  - $-C_{max} = \max\{C_1, \ldots, C_n\}$
- Maximum lateness  $(\gamma = L_{max})$ 
  - $-L_{max} = \max\{L_1, \ldots, L_n\}$
- Total completion time  $(\gamma = \sum C_j)$ 
  - can be used to measure the Work-In-Progress (WIP)

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- Total weighted completion time  $(\gamma = \sum w_j C_j)$ - represents the weighted flow times of the jobs
- Total (weighted) tardiness  $(\gamma = \sum (w_j)T_j)$
- (weighted) number of tardy jobs  $(\gamma = \sum (w_j)U_j)$

<u>Remark</u>: the mentioned classification gives only an overview of the basic models; lots of further extensions can be found in the literature!

Lecture 1