

## Job Shop Scheduling

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### Literature:

1. *Scheduling, Theory, Algorithms, and Systems*, Michael Pinedo, Prentice Hall, 1995, or new: Second Addition, 2002 Chapter 6
- or
2. *Operations Scheduling with Applications in Manufacturing and Services*, Michael Pinedo and Xiuli Chao, McGraw Hill, 2000 Chapter 5

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### Problem Statement

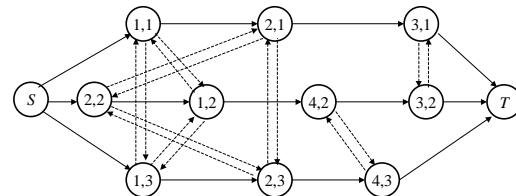
#### Job shop environment:

- $m$  machines,  $n$  jobs
- objective function
- each job follows a predetermined route
- routes are not necessarily the same for each job
- machine can be visited once or more than once (recirculation)
- NP hard problems

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### Disjunctive Graph

Example of a job shop problem: 4 machines and 3 jobs



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$$Jm \parallel C_{max}$$

$(i, j)$  processing of job  $j$  on machine  $i$

$p_{ij}$  processing time of job  $j$  on machine  $i$

$$G = (N, A \cup B)$$

$(i, j) \in N$  all the operations that must be performed on the  $n$  jobs

**A** **conjunctive** (solid) arcs represent the precedence relationships between the processing operations of a single job

**B** **disjunctive** (broken) arcs connect two operations which belong to two different jobs, that are to be processed on the same machine, they go in opposite directions

- Disjunctive arcs form a clique for each machine.
- Clique is a maximal subgraph in which all pairs of nodes are connected with each other.
- Operations in the same clique have to be done on the same machine.

### How to construct a feasible schedule?

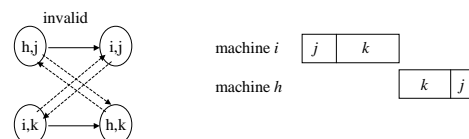
Select  $D$  - a subset of disjunctive arcs (one from each pair) such that the resulting directed graph  $G(D)$  has no cycles.

Graph  $G(D)$  contains conjunctive arcs +  $D$ .

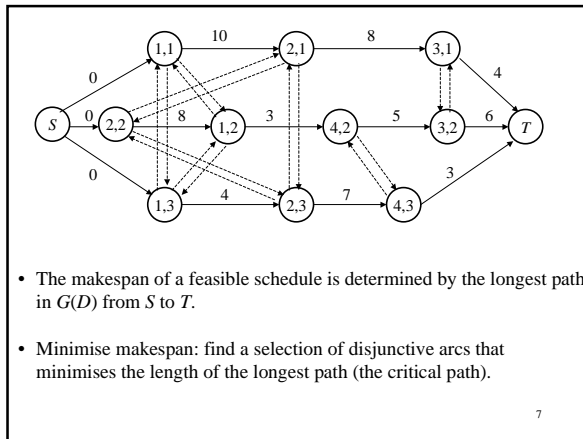
$D$  represents a feasible schedule.

A cycle in the graph corresponds to a schedule that is infeasible.

### Example



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### The Shifting Bottleneck Heuristic and the Makespan

#### Idea:

- A classic idea in nonlinear programming is to hold all but one variable fixed and then optimise over that variable. Then hold all but a different one fixed, and so on.
- Furthermore, if we can do the one-variable optimisation in order of decreasing importance, there is better hope that the local optimum so found will be the global one, or close to it.
- In job shop problems fixing the value of variable means fixing the sequence in which jobs are to be processed on a given machine.

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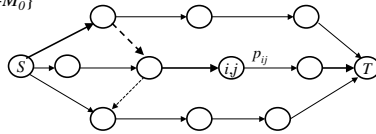
#### Iteration

$M$  set of  $m$  machines

$M_0 \subset M$  machines for which sequence of jobs has already been determined in previous iterations

#### Analysis of machines still to be scheduled

$i \in \{M - M_0\}$



Define a single-machine problem  $1 \mid r_j \mid L_{max}$  for machine  $i$

Jobs	...	$j$	...
$p_{ij}$		$p_{ij}$	
$r_{ij}$		longest path from $S$ to $(i,j)$	
$d_{ij}$		$C_{max}(M_0) - \text{longest path from } (i,j) \text{ to } T + p_{ij}$	

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#### Bottleneck selection

- A machine  $k$  with the largest maximum lateness is a *bottleneck*.

$$L_{max}(k) = \max_{i \in \{M - M_0\}} (L_{max}(i))$$

1. Schedule machine  $k$  according to the sequence which minimises the corresponding  $L_{max}$  (single-machine problem).
2. Insert all the corresponding disjunctive arcs in the graph.
3. Insert machine  $k$  in  $M_0$ .

$$C_{max}(M_0 \cup k) \geq C_{max}(M_0) + L_{max}(k)$$

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#### Resequencing of all machines scheduled earlier

Aim: to reduce the makespan

Do for each machine  $l \in \{M_0 - k\}$

- delete the disjunctive arcs associated with the machine  $l$
- formulate a single machine problem for the machine  $l$  and find the sequence that minimises  $L_{max}(l)$
- Insert the corresponding disjunctive arcs.

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#### Shifting Bottleneck Algorithm

##### Step 1. Set the initial conditions

$M_0 = \emptyset$  set of scheduled machines.

Graph  $G$  is the graph with all the conjunctive arcs and no disjunctive arcs.

Set  $C_{max}(\emptyset)$  equal to the longest path in graph  $G$ .

##### Step 2. Analysis of the machines still to be scheduled

Solve the simple problem for each machine still to be scheduled: formulate a single machine problem with all operations subject to release dates and due dates.

##### Step 3. Bottleneck selection

The machine with the highest cost is designated the bottleneck.

Insert all the corresponding disjunctive arcs in graph  $G$ .

Insert machine which is the bottleneck in  $M_0$ .

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**Step 4. Resequencing of all the machines scheduled earlier**  
Find the sequence that minimised the cost and insert the corresponding disjunctive arcs in graph  $G$ .

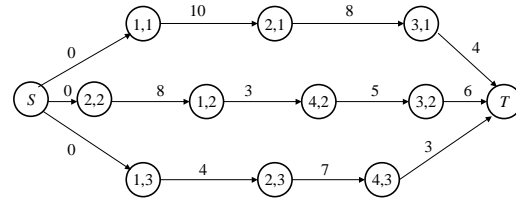
**Step 5. Stopping condition**

If all the machines are scheduled ( $M_0 = M$ ) then STOP  
else go to Step 2.

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**Example.**

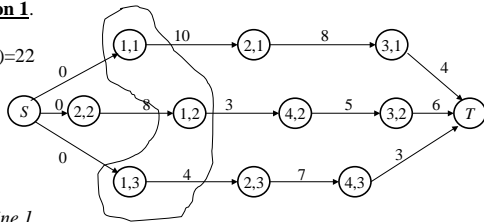
Jobs	Machine Sequence	Processing Times
1	1, 2, 3	$p_{11}=10, p_{21}=8, p_{31}=4$
2	2, 1, 4, 3	$p_{22}=8, p_{12}=3, p_{42}=5, p_{32}=6$
3	1, 2, 4	$p_{13}=4, p_{23}=7, p_{43}=3$



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**Iteration 1.**

$M_0 = \emptyset$   
 $C_{max}(\emptyset) = 22$



**Machine 1**

Jobs	1	2	3
$p_{1j}$	10	3	4
$r_{1j}$	0	8	0
$d_{1j}$	10	11	12

$L_{max}(1, 2, 3) = \max \{0, 2, 5\} = 5$   
 $L_{max}(1, 3, 2) = \max \{0, 2, 6\} = 6$   
 $L_{max}(2, 1, 3) = \max \{0, 11, \dots\} > 11$   
 $L_{max}(2, 3, 1) = \max \{0, 3, 15\} = 15$   
 $L_{max}(3, 1, 2) = \max \{-8, 4, 6\} = 6$   
 $L_{max}(3, 2, 1) = \max \{-8, 0, 15\} = 15$

1,2,3  $L_{max}(1)=5$

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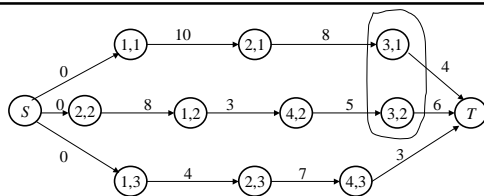
**Machine 2**

Jobs	1	2	3
$p_{2j}$	8	8	7
$r_{2j}$	10	0	4
$d_{2j}$	18	8	19

$L_{max}(1, 2, 3) = \max \{0, 16, 14\} = 16$   
 $L_{max}(1, 3, 2) = \max \{0, 6, 25\} = 25$   
 $L_{max}(2, 1, 3) = \max \{0, 0, 6\} = 6$   
 $L_{max}(2, 3, 1) = \max \{0, -4, 5\} = 5$   
 $L_{max}(3, 1, 2) = \max \{-8, 1, 19\} = 19$   
 $L_{max}(3, 2, 1) = \max \{-8, 7, 5\} = 7$

2,3,1  $L_{max}(2)=5$

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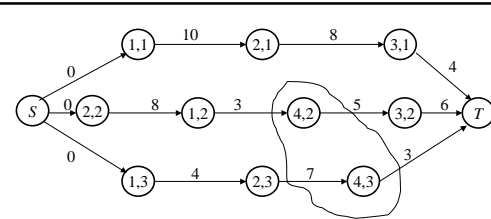
**Machine 3**

Jobs	1	2
$p_{3j}$	4	6
$r_{3j}$	18	16
$d_{3j}$	22	22

$L_{max}(1, 2) = \max \{0, 6\} = 6$   
 $L_{max}(2, 1) = \max \{0, 4\} = 4$

$L_{max}(3)=4$

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**Machine 4**

Jobs	2	3
$p_{4j}$	5	3
$r_{4j}$	11	11
$d_{4j}$	16	22

$L_{max}(2, 3) = \max \{0, -3\} = 0$   
 $L_{max}(3, 2) = \max \{-8, 3\} = 3$

$L_{max}(4)=3$

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$$L_{max}(2)=5 \quad 2,3,1$$

$$L_{max}(1)=5 \quad 1,2,3$$

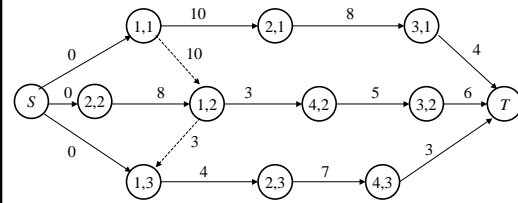
$$L_{max}(3)=4$$

$$L_{max}(4)=3$$

Machines 1 and 2 are bottlenecks.

**Machine 1 is chosen as a bottleneck!**

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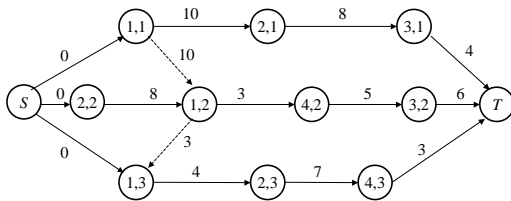


$$C_{max}(\{1\}) = C_{max}(\emptyset) + L_{max}(1) = 22 + 5 = 27$$

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### Iteration 2.

$$M_0 = \{1\}, \quad C_{max}(\{1\}) = 27$$



### Machine 2

Jobs	1	2	3
$p_{2j}$	8	8	7
$r_{2j}$	10	0	17
$d_{2j}$	23	10	24

$$2,1,3 \quad L_{max}(2)=1$$

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### Machine 3

Jobs	1	2
$p_{3j}$	4	6
$r_{3j}$	18	18
$d_{3j}$	27	27

$$1,2 \text{ or } 2,1 \quad L_{max}(3)=1$$

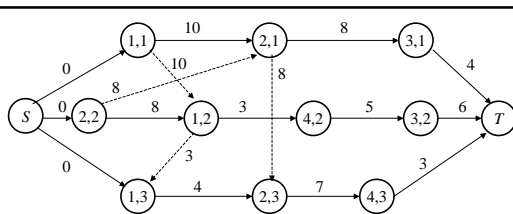
### Machine 4

$$L_{max}(4)=0$$

Machines 2 and 3 are bottlenecks.

**Machine 2 is chosen as a bottleneck!**

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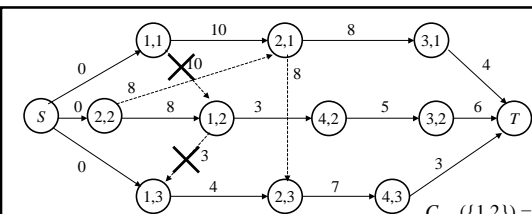


$$C_{max}(\{1,2\}) = C_{max}(\{1\}) + L_{max}(2) = 27 + 1 = 28$$

Can we decrease  $C_{max}(\{1,2\})$ ?

Will resequencing machine 1 give any improvement?

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### Machine 1

Jobs	1	2	3
$p_{1j}$	10	3	4
$r_{1j}$	0	8	0
$d_{1j}$	10	17	18

$$L_{max}(1, 2, 3) = \max \{0, -4, -1\} = 0$$

$$L_{max}(1, 3, 2) = \max \{0, -4, 0\} = 0$$

$$L_{max}(2, 1, 3) = \max \{-6, 11, 7\} = 11$$

$$L_{max}(2, 3, 1) = \max \{-6, -3, 15\} = 15$$

$$L_{max}(3, 1, 2) = \max \{-14, 4, 0\} = 4$$

$$L_{max}(3, 2, 1) = \max \{-14, 2, 15\} = 15$$

original sequence: 1,2,3

**Resequencing machine 1 does not give any improvement<sub>24</sub>**

